

Risk Ref	Risk Description	Risk Description Comments from CMT	Corporate Objectives Ref	Delivery Objectives Ref	Suggested/ <b>Agreed</b> Risk Owner	Cabinet Member Strategic Lead	Gross Score (without controls)			Risk Response	Risk Status	Existing Controls & Evidence	Net Score (as it is now)			Direction of Travel for Residual Risk	Planned Actions	Planned Action Lead	Planned Action Due Date	Current Status of Planned Action	Target Score (after actions)		
							Likelihood	Impact	Total Score				Likelihood	Impact	Total Score						Likelihood	Impact	Total Score
							L	I	Lx I				L	I	Lx I						L	I	Lx I
1	<b>Service Delivery Prioritisation:</b> Risk that poor management of service prioritisation causes ineffective and inefficient delivery of services such that we fail to achieve our key priorities and corporate objectives.		All		Chief Executive	<div>Suggested Cabinet member strategic lead to encourage ownership and accountability for the risk and that there is no disconnect with decision making.</div>			0		<div>Categories: New Risk, Enduring Risk, Challenging Risk, Dying Risk, Dead Risk, Re-emerging Risk</div>	<div>What controls are already in place to mitigate the risk? Where is the evidence for these controls?</div>			0	<div>What further controls are planned to mitigate the risk?</div>	<div>Name of the person responsible for taking forward the action.</div>			<div>This is the combined risk of the assessed likelihood and impact from 16 down to 1 <b>after</b> taking account of any controls in place to manage the risk.</div>	<div>This is the target risk score aimed for as a result of the planned actions - note this is <b>not</b> the net risk.</div>		
3	<b>Financial Control:</b> Risk that we fail to manage the budget and maintain financial control, thereby threatening our financial stability and preventing us from achieving the corporate objectives and service delivery.	<b>Include maintaining a balancing position</b>	All		Borough Treasurer	<div>This is the combined risk of the assessed likelihood and impact from 16 down to 1 inherent <b>before</b> taking account of any controls in place to manage the risk.</div>						<div>Key showing whether the <b>net risk score</b> is increasing, decreasing or remains the same since the risk was last reviewed.</div>				<div>Some risks require weekly or monthly monitoring, others will only need to be revisited following the proposed date for completion of the action.</div>					0		
4	<b>Community Safety:</b> Risk that ineffective management of community safety causes poor perception and poor provision of safety, leading to an increase in anti-social behaviour and impacting on our ability to enhance the Cheshire East environment and improve opportunities for all.		3, 4 & 5		Strategic Director Places			0			<div>Threats: Terminate, Transfer, Treat or Tolerate Opportunities: Exploit, Share, Enhance or Ignore</div>			0								<div>Record progress against actions identified. If progress is unsatisfactory this could give rise to the need for new actions. <b>Green</b> = significant number or all actions are on target to be implemented <b>Amber</b> = a number of actions have been implemented but some remain outstanding or partially implemented <b>Red</b> = a significant number of actions have not been implemented according to timescales</div>	
2	<b>Vulnerable People:</b> Failure to recognise and act accordingly to safeguard and mitigate the risks to vulnerable people, leading to possible death of a vulnerable person/s and an inability to ensure better outcomes in life for the most vulnerable.	<b>Include risk of harm and effective safeguarding</b>	1, 3 & 5		Director of Adult, Community Health & Wellbeing Services / Director of Children & Families			0						0								0	
5	<b>Equality Gap:</b> Risk that we fail to accurately recognise community needs and/or address those needs by taking the most appropriate action to close the equality gap across Cheshire East, thus preventing us from improving life opportunities and health for all.		1, 3 & 5		Director of Adult, Community Health & Wellbeing Services / Director of Children & Families			0						0								0	
6	<b>Partnerships:</b> Risk that we fail to effectively engage with partners (third parties/private sector/voluntary sector), resulting in lack of service delivery, poor reputation, and damage to future engagement opportunities and our ability to be an excellent council, working with others to deliver for Cheshire East.		All		Head of Policy & Performance			0						0								0	
7	<b>Health Partnerships:</b> Risk that we fail to integrate with Health partners, resulting in fewer opportunities to maximise health benefits and reduced efficiency gains, and affecting our ability to meet our corporate objectives to work with others to improve health.		1 & 3		Director of Adult, Community Health & Wellbeing Services			0						0								0	

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							L	I	LxI				L	I	LxI						L	I	LxI
8	<b>Education:</b> Risk that we fail to manage and maintain effective educational provision resulting in poor educational standards and affecting our ability to improve life opportunities.	<b>Remove manage and maintain - include commissioning provision</b>	2, 3 & 5		Director of Children & Families				0					0							0		
9	<b>Workforce:</b> Risk that we fail to retain and motivate an effective and engaged workforce, such that the staffing infrastructure fails to support the Council in being excellent and achieving the corporate objectives.	<b>Include leadership and capacity within the organisation</b>	All		Head of HR & Organisational Development				0					0							0		
10	<b>Opportunities:</b> Risk that we fail to position the Authority to maximise opportunity, resulting in an inability to build up potential, capability and resource to respond to future needs and a sustainable Cheshire East.		All		Chief Executive				0					0							0		
11	<b>Long-Term Planning:</b> Risk that we fail to plan effectively for long term success, threatening the future viability and sustainability of Cheshire East.		All		Chief Executive				0					0							0		
12	<b>Transformation:</b> Risk that we fail to manage transformation to effectively and efficiently shape our services and so are unable to deliver our key corporate objectives.	<b>Not managing scale of change and projects and possible loss of continual improvement</b>	All		Head of Corporate Improvement				0					0							0		
13	<b>Information, Research &amp; Business Intelligence:</b> Risk that we fail to invest in / make effective use of information / business intelligence, which leads to poor decision making, and undermines our ability to effectively and efficiently deliver the corporate objectives.		All		Head of Policy & Performance				0					0							0		
14	<b>Reputation:</b> Risk that consideration is not given and management action is not taken, to effectively maintain the reputation of the Council, leading to a loss of public confidence, threatening the stability of the Council and our ability to deliver the corporate objectives.		All		Head of Policy & Performance				0					0							0		
15	<b>External Environment:</b> That development and changes as a result of government policy and reviews, such as the comprehensive spending review and the abolition of some quangos, compromise the Council's ability to deliver its key strategic aims.	New Risk arising and included as a result of discussion at the Corporate Risk Management Group Meeting on 22 Oct 2010	All		Chief Executive				0		New Risk			0							0		